



INVESTOR PRESENTATION, MAY 2026



TADIRAN
GROUP

Forward looking information

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The facts and data that served as a basis for the information detailed in this presentation are based on information as known to the company at the time of preparation of this presentation, including data published by entities external to the company, the content of which has not been independently checked by the company and therefore the company is not responsible for their correctness, and they do not constitute company presentations.

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estimates and information regarding future events. The forward-looking information refers only to the date to which it refers and is uncertain, cannot be estimated in advance, is affected by factors that are not within the control of the company, each of which or a combination of them, as well as the realization of which risk factors that characterize the company's activity, may materially harm the results of the company's activity and cause the actual results to be materially different from the forward-looking information.

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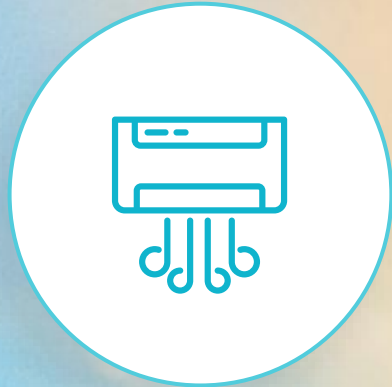
company's assessments regarding the trends in the company's business in particular and trends in the market in which the company operates in general, as well as the company's management's assessments regarding the potential and trends in the market in Israel and the international markets as of this date. These estimates may not materialize and/or materialize in a materially different manner from the company's estimates, among other things, as a result of factors external to the company and which are beyond the company's control, including, among other things, changes in the economic situation in the Israeli economy in general and in the market in which the company operates in particular, the development of new trends and/or Different from those that the company's management estimates as of this date, regulatory changes and the realization of which of the risk factors described in the company's reports and the possible effects of the war of iron swords, etc.

To the extent that there is a contradiction between what is stated in this presentation and what is stated in the company's reports required by law, what is stated in the company's reports will prevail.





of industry
leadership in Israel



Air Conditioning



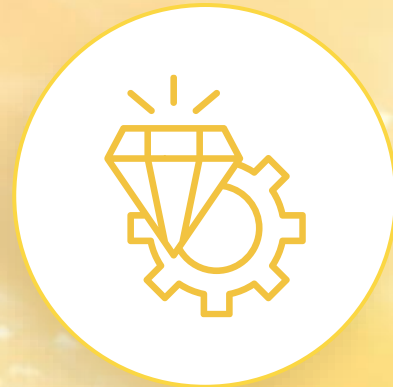
Energy



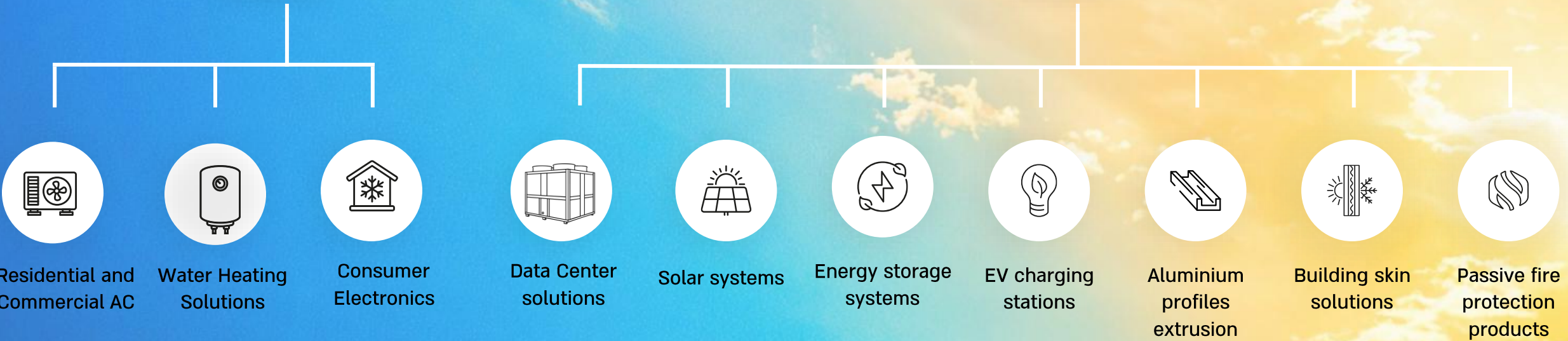
A leading
consumer brand



Long-term business
development in Israel and
abroad



Engineering excellence
from development
to production across industries





Approx. **700** employees 



International **Standards** 

Israeli industry



37,500 M2 of manufacturing 



R&D Labs 



TADIRAN

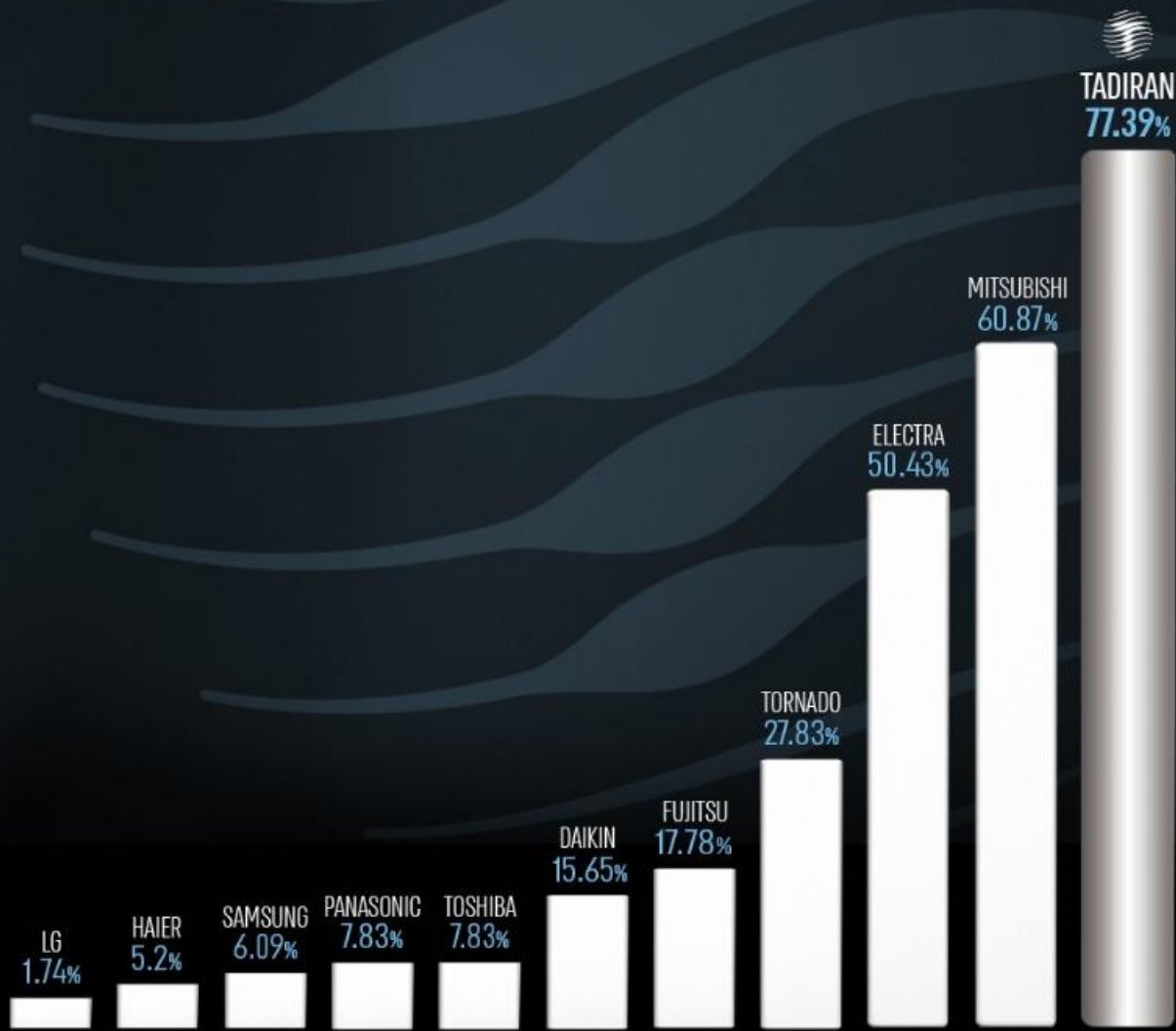
Consumer Goods



TADIRAN THE MOST RELIABLE!

YEAR AFTER YEAR, PROVEN TIME AND AGAIN.

ACCORDING TO A SURVEY CONDUCTED BY MIDRAG AMONG
AIR CONDITIONING INSTALLERS, JULY 2025.



AC Solutions for All Segments



Wall-mounted AC



Mini-split
Systems



VRF, MINI VRF



Chillers and
Commercial AC
Systems



Hybrid Systems



Water Heating
Solutions



AC and Heating Systems
for the Private and Business Sectors



Development and Identification
of Technologies for New Products



Advanced Local Production
with International Standards

Leading Value Chain

Manufacturing



Manufacturing plant in Israel that meets international standards

Advanced laboratories and strict quality control.

Innovation and Growth



Israeli R&D Department

Develop new technologies and business entrepreneurship.

Supply Chain



Advanced import, storage, logistics, and distribution system.

Service



Industry-leading customer service for both consumer and professional audiences.

Engineering support: Project planning, execution, and implementation

Wide Range of Solutions



Representation and collaboration with leading international brands in various air conditioning fields.



LET TADIRAN
UPDATE
YOUR LIFE



הורידו עכשיו
לחויית מיזוג שלא הכרתם



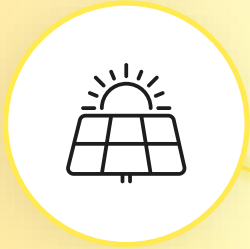
UPDATING





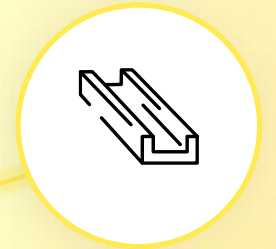
TADIRAN
NEW ENERGY

Energy Sector



Tadiran Solar

Solar energy systems



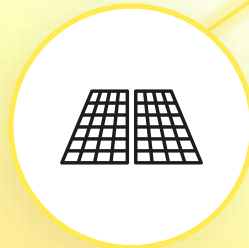
Tadiran Aluminum

Aluminum profile
extrusion



Tadiran Energy Solutions

Energy storage systems,
UPS products, vehicle
charging



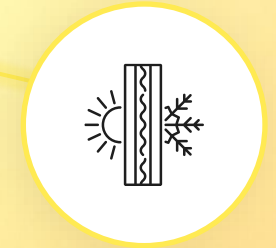
VP Solar

Solar energy systems, energy storage,
vehicle charging, and climate systems for
the European market



EFS

Passive fire and smoke safety
solutions



Tadiran Arava

Design, engineering,
and installation of cladding and
curtain walls

The group's strengths in the New Energy sector

Broad portfolio
of services
and products

Management of
complex
projects

Advanced supply
chain for
thousands

Solutions for data
centers

Planning and
engineering of
energy storage
solutions

Leading service

Management and
software systems

Leading
international
brands

Tadiran Solar

Expertise:

Import, design, distribution, and sale of products for assembling photovoltaic (PV) systems

Products:

Solar systems: Solar panels, aluminum mounting systems, current inverters and optimizers and storage systems.



Tadiran **Energy Solutions**

An aerial photograph of a vast solar farm. The solar panels are arranged in neat, parallel rows that stretch across a flat, arid landscape. In the background, there are some green fields and a small town or village under a clear blue sky with a few wispy clouds. The overall scene is bright and sunny, typical of a desert environment.

Expertise:

- Products for Data Centers
- Design, import, and distribution of energy storage systems for C&I and utility segments
- UPS systems
- Charging solutions for electric vehicles.
- 24/7 service

Products:

Energy storage, vehicle charging stations, and UPS systems.

Tadiran **Aluminum**

Expertise and products:

Extrusion of aluminum profiles for the industrial sector. Specializing in profiles for the construction of solar systems.

- Factory & paint shop area approximately 5,000 m²
- Manufacturing capacity approximately 650 tons per month
- Green factory: The manufacturing process uses natural gas
- Innovation: Automated manufacturing process.



Tadiran **Arava**

Expertise:

A comprehensive solution for building envelopes. Design, engineering, procurement, and installation of various dry-hanging systems.





EFS ENGINEERING
FIRE PROTECTION SOLUTIONS

Fire protection and ventilation solutions

Factory expertise:

Development, manufacture, installation, and distribution of passive fire protection products, smoke management, and related products for air ducts – with Israeli, European, and American standards.

Products:

Fire and smoke racks, silencers, fire and smoke curtains, ceramic sheets, and related products for air conditioning and ventilation ducts.



Distributor in Europe:



VP SOLAR was founded in 1999 in Italy

Expertise:

- Design, import, distribution, and trade of energy solutions for the private and industrial market.
- Photovoltaic systems for renewable energy and energy storage.

Products:

Solar panels, inverters, energy storage systems, construction systems, heat pumps, and electric vehicle charging stations.



Cooperation with Schneider Electric in the field of Data Centers

- Cooperation agreement with Schneider Electric Israel.
- Tadiran is an EcoXpert partner of Schneider Electric.
- Authorized distributor and marketer of cooling systems dedicated to server farms.
- Entering into agreements for the supply of cooling systems for server farms.
- Examining the possibility of expanding the cooperation to additional solutions for server farms.



Financial results

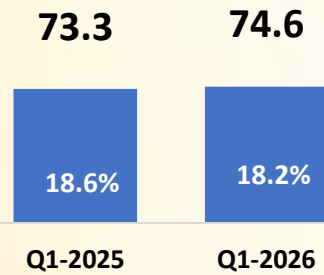
Q1-2026

NIS in millions

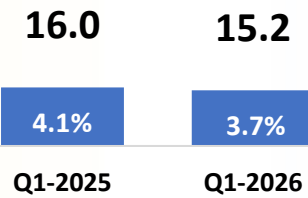
Revenues



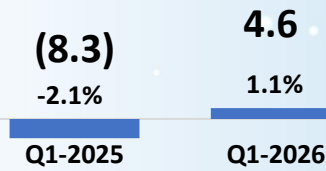
Gross profit



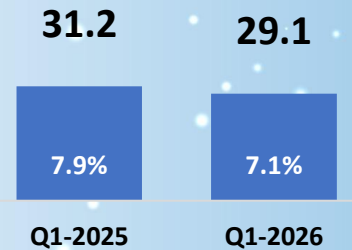
Operating profit *



Net profit (loss)



EBITDA

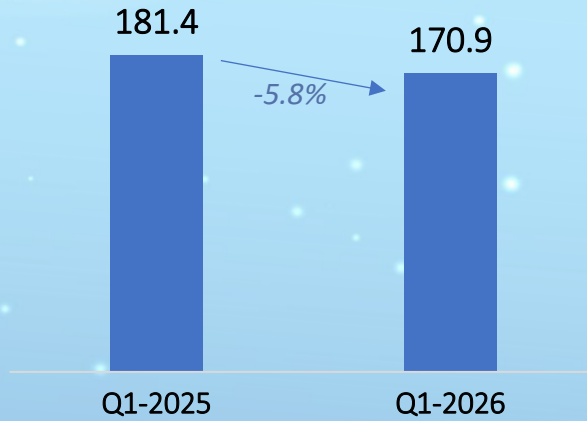


*Operating profit before other income (expenses), net.

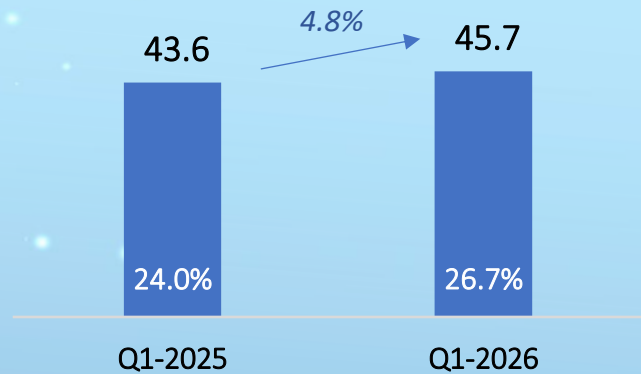
Results – Consumer Goods Division

NIS in millions

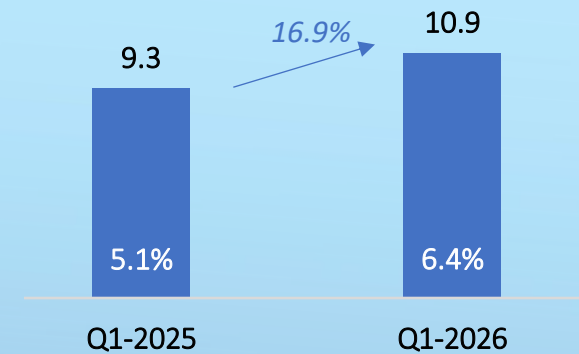
Revenues Q1-26 and Q1-25



Gross profit Q1-26 and Q1-25



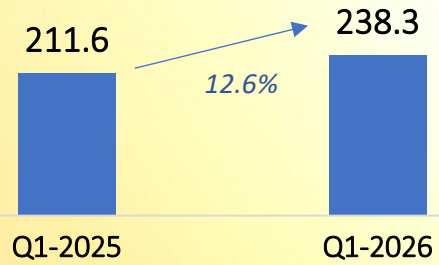
Operating profit Q1-26 and Q1-25



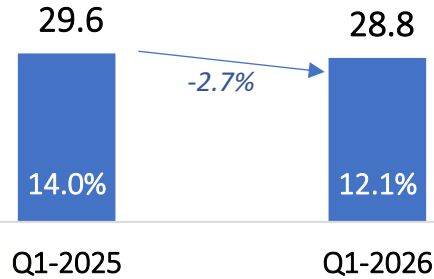
Results – Energy division

NIS in millions

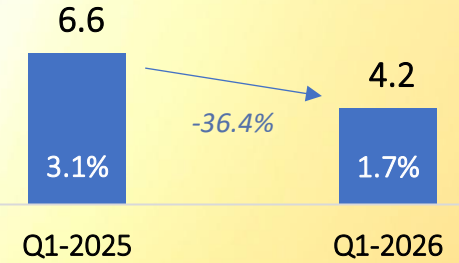
Revenues Q1-26 and Q1-25



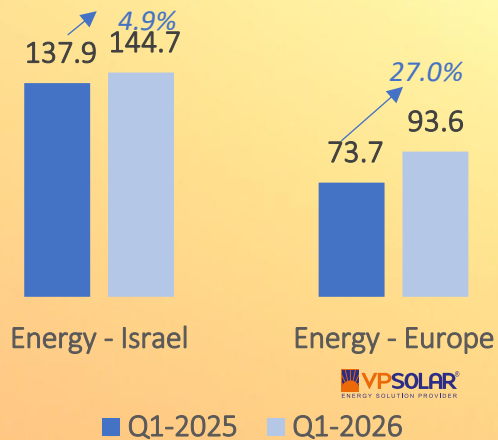
Gross profit Q1-26 and Q1-25



Operating profit before other income (expenses) Q1-26 and Q1-25



Revenues Q1-26 and Q1-25



Growth drivers and strengths

Residential and commercial air conditioning in Israel and Italy

Server Farms - Comprehensive solution to Data Center developers and contractors

Storage Projects - Expectations for Significant Future Projects

VP Solar - A Business Platform for Development in Europe

Expected growth of data centers in Israel by 2031 is approx. 1.5 GW, reflecting approximately EUR 3 billion**

Expected storage growth in Israel by 2030 – approx. 8 GW and 30 GWh, reflecting approx. \$3 billion*

* Based on the Electricity Sector Report for 2024, assuming that systems with a capacity of approximately 4.5 GWh have been installed, assuming battery usage of 3-5 hours and a cost of approximately \$100 per KWh.

** Based on publications regarding the planned server farm capacities in the coming years and assuming a cost of approximately €2.1 million for MW-IT techno-mechanical systems.



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