



INVESTOR PRESENTATION **TADIRAN**
March 2026 **GROUP**



Forward looking information

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The information included in the presentation does not constitute advice, a recommendation, an opinion regarding investment, does not constitute an offer to invest and/or purchase the company's securities (and in particular does not constitute an "offer to the public" or "sale to the public" of any kind) and does not replace an independent examination and advice Personal in accordance with the special data of each investor. Such an offer will be made only subject to the provisions of the law, after

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The facts and data that served as a basis for the information detailed in this presentation are based on information as known to the company at the time of preparation of this presentation, including data published by entities external to the company, the content of which has not been independently checked by the company and therefore the company is not responsible for their correctness, and they do not constitute company presentations.

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reasonable, that are inherently uncertain, estimates and information regarding future events. The forward-looking information refers only to the date to which it refers and is uncertain, cannot be estimated in advance, is affected by factors that are not within the control of the company, each of which or a combination of them, as well as the realization of which risk factors that characterize the company's activity, may materially harm the results of the company's activity and cause the actual results to be materially different from the forward-looking information.

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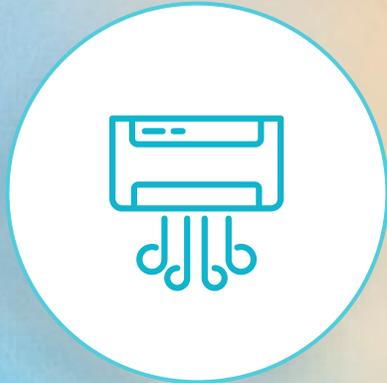
are based, among other things, on the company's assessments regarding the trends in the company's business in particular and trends in the market in which the company operates in general, as well as the company's management's assessments regarding the potential and trends in the market in Israel and the international markets as of this date. These estimates may not materialize and/or materialize in a materially different manner from the company's estimates, among other things, as a result of factors external to the company and which are beyond the company's control, including, among other things, changes in the economic situation in the Israeli economy in general and in the market in which the company operates in particular, the development of new trends and/or Different from those that the company's management estimates as of this date, regulatory changes and the realization of which of the risk factors described in the company's reports and the possible effects of the war of iron swords, etc.

To the extent that there is a contradiction between what is stated in this presentation and what is stated in the company's reports required by law, what is stated in the





of industry
leadership in Israel



Air Conditioning



Renewable Energy



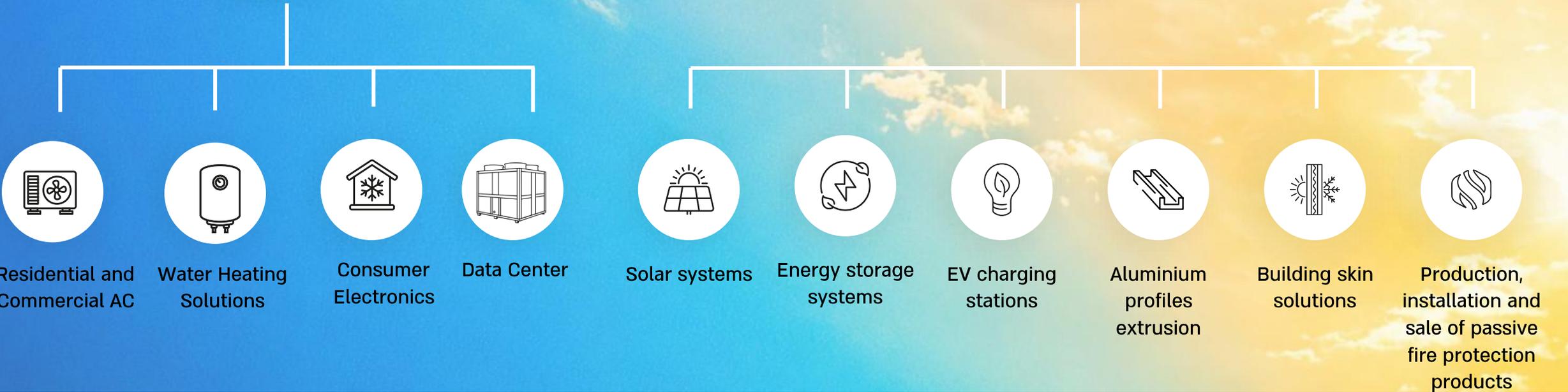
A leading
consumer brand



Long-term business
development in Israel and
abroad



Engineering excellence
from development
to production across industries





Over **700**
employees



37,500 M2
of manufacturing



Israeli industry



International
Standards



R&D
Labs

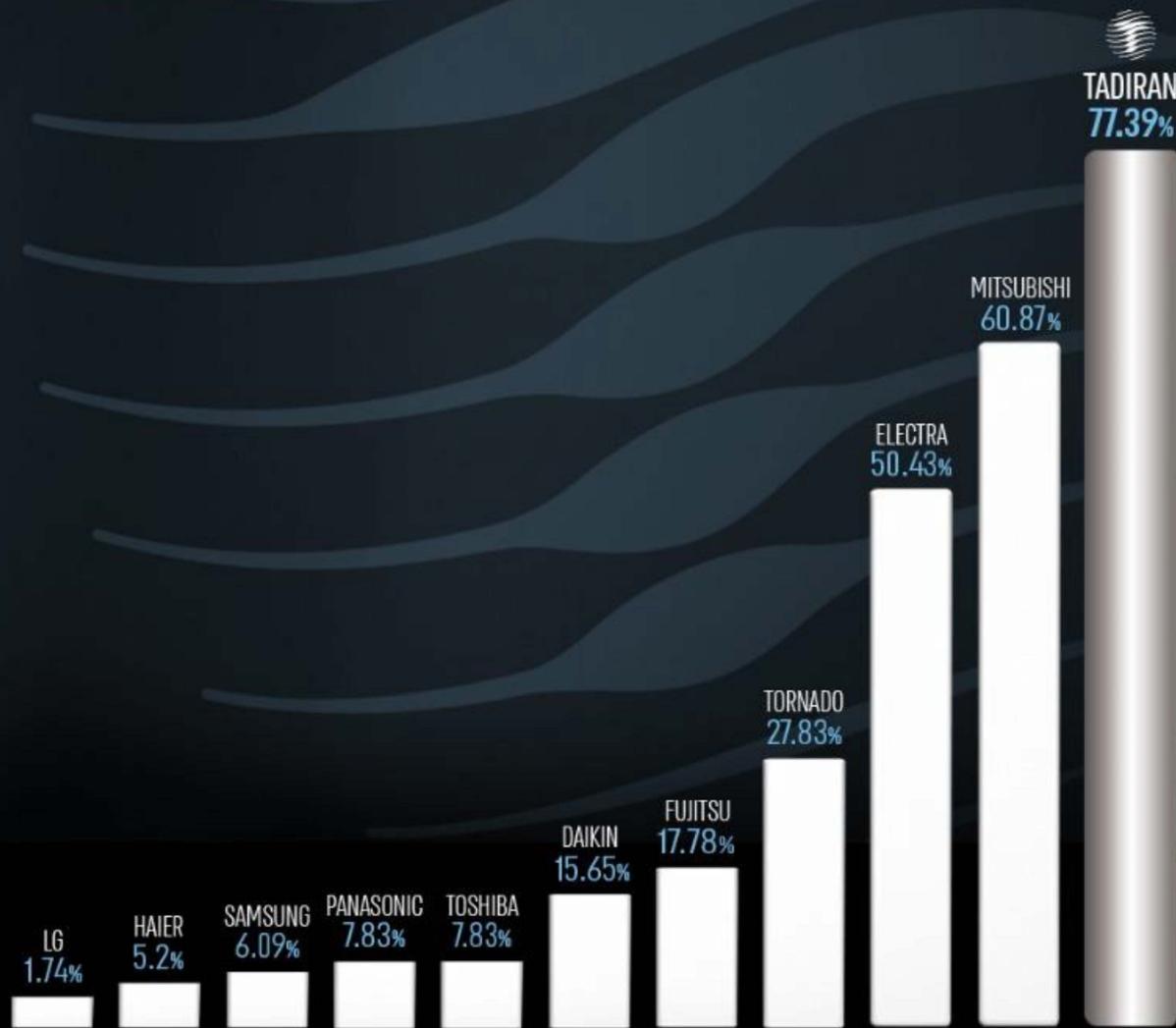




TADIRAN THE MOST RELIABLE!

YEAR AFTER YEAR, PROVEN TIME AND AGAIN.

ACCORDING TO A SURVEY CONDUCTED BY MIDRAG AMONG
AIR CONDITIONING INSTALLERS, JULY 2025.



Cooperation with Schneider Electric in the field of server farms (DATA CENTERS)

In 2025, Tadiran signed a cooperation agreement with Schneider Electric Israel, the local branch of a leading global concern in the field of energy, electricity, automation and digitization technologies.

Among other things, Schneider Electric is a leading global player in the fields of electrical and energy infrastructure for server farms, including the manufacture of dedicated cooling systems for server farms.

Tadiran was approved as an EcoXpert partner of Schneider Electric. It serves as an authorized distributor and marketer of dedicated cooling systems for the needs of the Schneider Electric data center sector in Israel, Switzerland and the countries of the European Economic Area (EEA).

Tadiran has received its first purchase orders and is currently negotiating agreements to sell additional systems.

Tadiran is exploring the possibility of expanding cooperation with Schneider Electric to additional products for Data Centers, in a way that will allow the company to offer a comprehensive solution to Data Center developers and contractors.



TADIRAN

Schneider
Electric

AC Solutions for All Segments



Wall-mounted AC



Mini-split
Systems



VRF, MINI VRF



Advanced Cooling
Solutions for Data
Centers



Chillers and
Commercial AC
Systems



Hybrid Systems



Water Heating
Solutions



AC and Heating Systems
for the Private and Business Sectors



Development and Identification
of Technologies for New Products



Advanced Local Production
with International Standards

Leading Value Chain

Manufacturing



Manufacturing plant in Israel that meets international standards

Advanced laboratories and strict quality control.

Innovation and Growth



Israeli R&D Department

Develop new technologies and business entrepreneurship.

Supply Chain



Advanced import, storage, logistics, and distribution system.

Service



Industry-leading customer service for both consumer and professional audiences.

Engineering support: Project planning, execution, and implementation

Wide Range of Solutions



Representation and collaboration with leading international brands in various air conditioning fields.

A GLOBAL BREAKTHROUGH POWERED BY AI

- TURN THE AIR CONDITIONER ON AND OFF FROM ANYWHERE, ANYTIME
- SIMPLE AND CONVENIENT TIMER SETTINGS
- ONE-CLICK OPERATION – THE AC ADJUSTS PRECISELY TO YOUR PREFERENCES
- BUILT-IN SHABBAT TIMER THAT ADJUSTS SETTINGS FOR SHABBAT AND EVEN ADAPTS TEMPERATURES TO THE WEEKEND'S FORECAST
- AUTOMATICALLY TURNS OFF WHEN YOU LEAVE THE HOUSE – SAVING ENERGY AND EXTENDING ITS LIFESPAN
- PREMIUM DIGITAL SUPPORT, 24/7, WITH ONE TAP
- MANAGE FILTER CLEANING FOR ALL HOME AC UNITS – INCLUDING REMINDERS AND INSTRUCTIONS

MY TADIRAN

THE NEW WAY TO CONTROL YOUR
AIR CONDITIONING AT HOME



MY
TADIRAN

הדרך החדשה לשלוט במזגן האוויר בביית





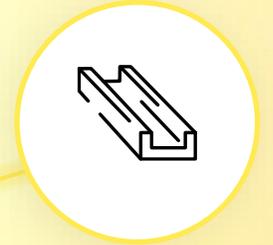
TADIRAN
NEW ENERGY

Steady Business Growth In the New Energy Sector



Tadiran Solar

Complete solution for solar energy systems



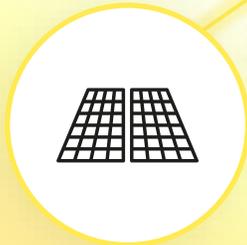
Tadiran Aluminum

Aluminum profile extrusion



Tadiran Energy Solutions

Energy storage systems, UPS products, vehicle charging



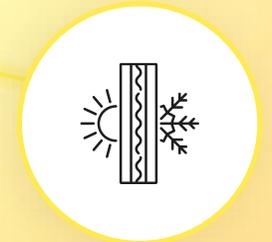
VP Solar

A complete solution in Europe for solar energy systems, energy storage, vehicle charging, and climate systems



EFS

Passive fire and smoke safety solutions



Tadiran Arava

Design, engineering, and installation of cladding and curtain walls

The group's strengths in the New Energy sector

Broad portfolio
of services
and products

Management of
complex
projects

Advanced supply
chain for
thousands

Planning and
engineering of
energy storage
solutions

Leading service

Management and
software systems

Leading
international
energy brands

Tadiran Solar

Expertise:

Import, design, distribution, and sale of products for assembling photovoltaic (PV) systems

Products:

Solar systems: Solar panels, aluminum mounting systems, current inverters and optimizers and storage systems.



Tadiran Energy Solutions

Expertise:

- Design, import, and distribution of energy storage systems for C&I and utility segments
- Many years of expertise in UPS systems for data centers
- 24/7 service.
- Charging solutions for electric vehicles.

Products:

Energy storage, vehicle charging stations, and UPS systems.



Tadiran Aluminum

Expertise and products:

Extrusion of aluminum profiles for the industrial sector. Specializing in profiles for the construction of solar systems.

- Factory & paint shop area approximately 5,000 m²
- Manufacturing capacity approximately 650 tons per month
- Green factory: The manufacturing process uses natural gas
- Innovation: Automated manufacturing process.



Tadiran **Arava**

Expertise:

A comprehensive solution for building envelopes. Design, engineering, procurement, and installation of various dry-hanging systems.





EFS ENGINEERING
FIRE PROTECTION SOLUTIONS

Fire protection and ventilation solutions

Factory expertise:

Development, manufacture, installation, and distribution of passive fire protection products, smoke management, and related products for air ducts – with Israeli, European, and American standards.

Products:

Fire and smoke racks, silencers, fire and smoke curtains, ceramic sheets, and related products for air conditioning and ventilation ducts.



Distributor in Europe:



VP SOLAR was founded in 1999 in Italy

Expertise:

- Design, import, distribution, and trade of energy solutions for the private and industrial market.
- Photovoltaic systems for renewable energy and energy storage.

Products:

Solar panels, inverters, energy storage systems, construction systems, heat pumps, and electric vehicle charging stations.



Financial results

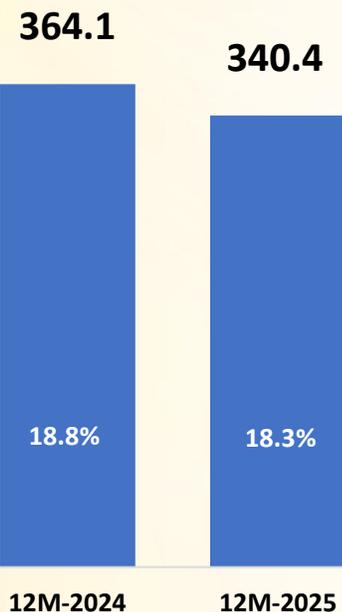
12M-2025

NIS in millions

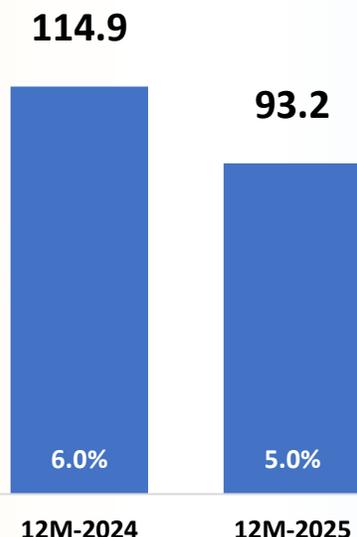
Revenues



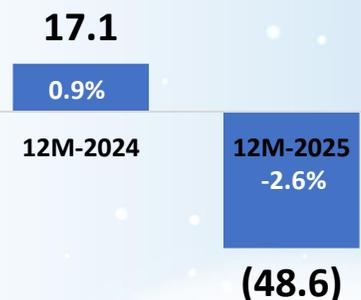
Gross profit



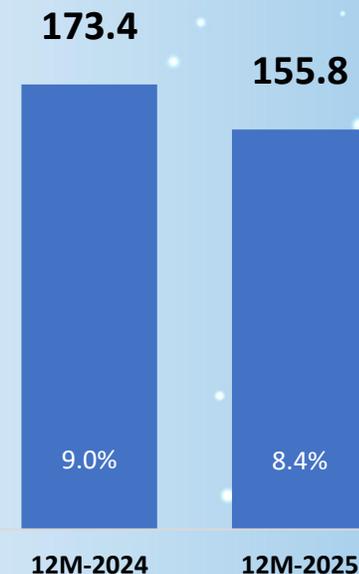
Operating profit *



Net profit**



EBITDA



* Operating profit before other income (expenses), net.

**Extraordinary expenses:

- NIS 73.2 million goodwill impairment for VP SOLAR
- NIS 13.3 million revaluation of contingent consideration for EFS
- NIS 3 million closure of aluminium painting facilities

Financial results

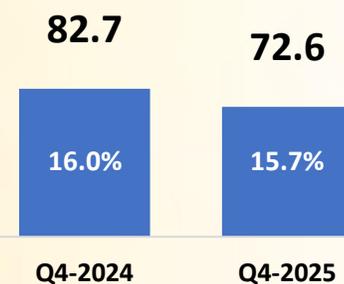
Q4-2025

NIS in millions

Revenues



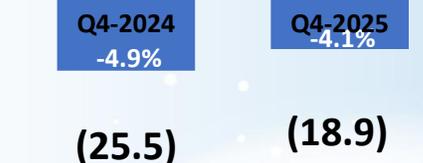
Gross profit



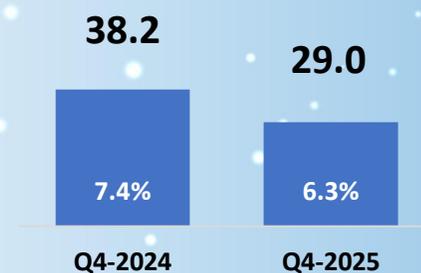
Operating profit *



Net profit **



EBITDA



*Operating profit before other income (expenses), net.

**Extraordinary expenses:

- NIS 13.3 million revaluation of contingent consideration for EFS
- NIS 3 million closure of aluminium painting facilities

Results – Consumer Goods Division

NIS in millions

Revenues Q4-25 and Q4-24



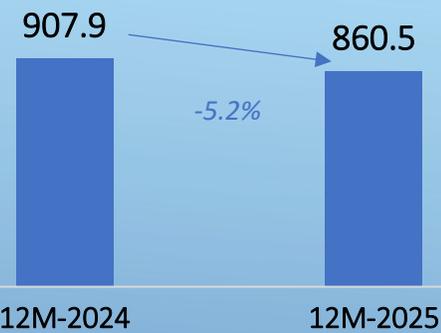
Gross profit Q4-25 and Q4-24



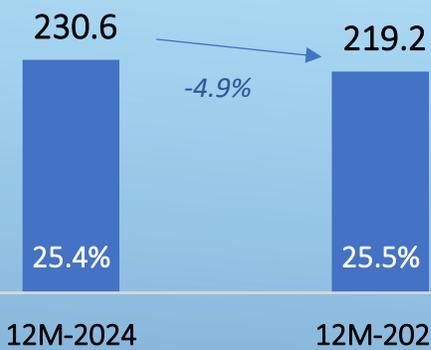
Operating profit Q4-25 and Q4-24



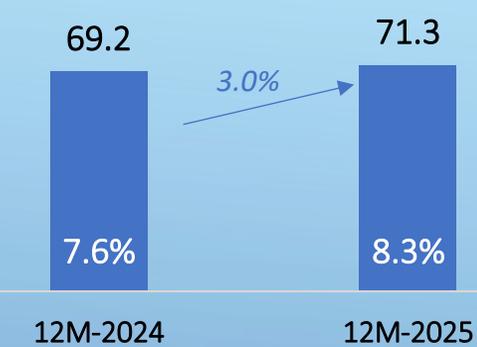
Revenues 12M-25 and 12M-24



Gross profit 12M-25 and 12M-24



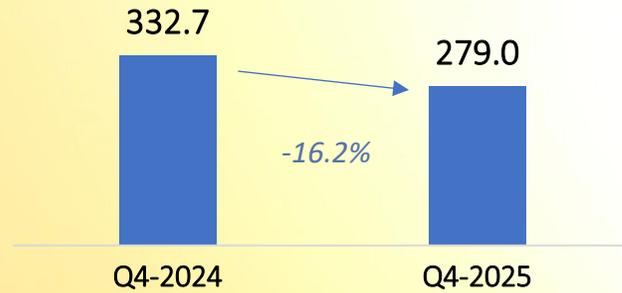
Operating profit 12M-25 and 12M-24



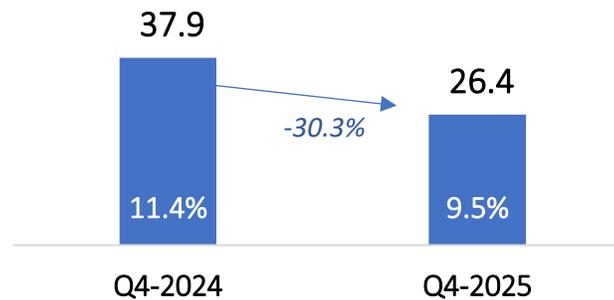
Results – Energy division

NIS in millions

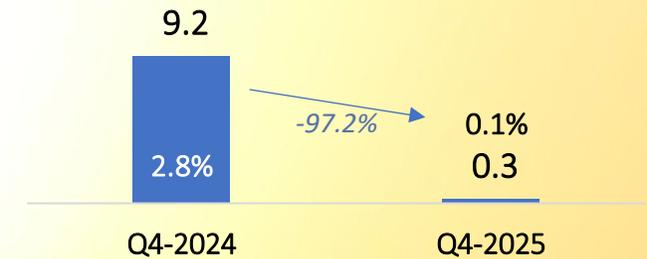
Revenues Q4-25 and Q4-24



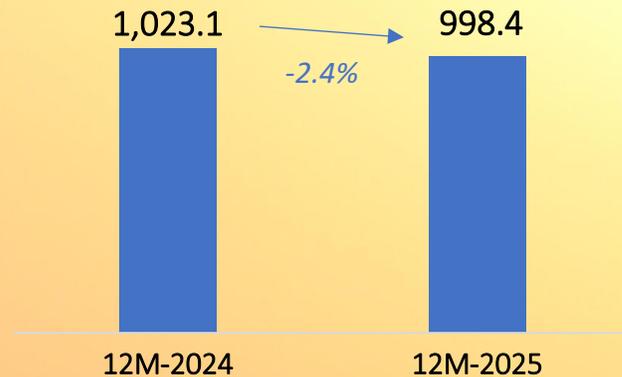
Gross profit Q4-25 and Q4-24



Operating profit before other expenses Q4-25 and Q4-24



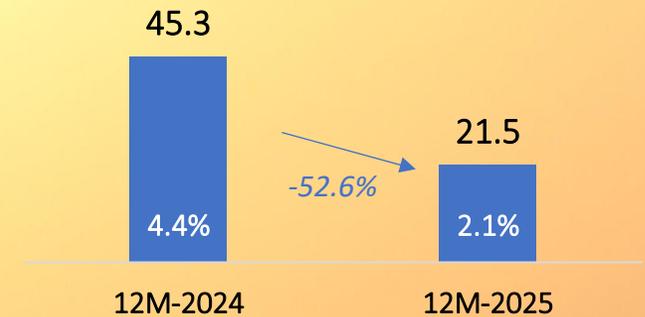
Revenues 12M-25 and 12M-24



Gross profit 12M-25 and 12M-24



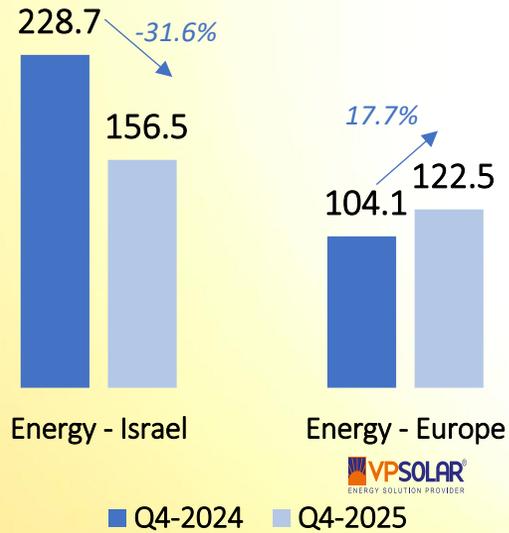
Operating profit before other expenses 12M-25 and 12M-24



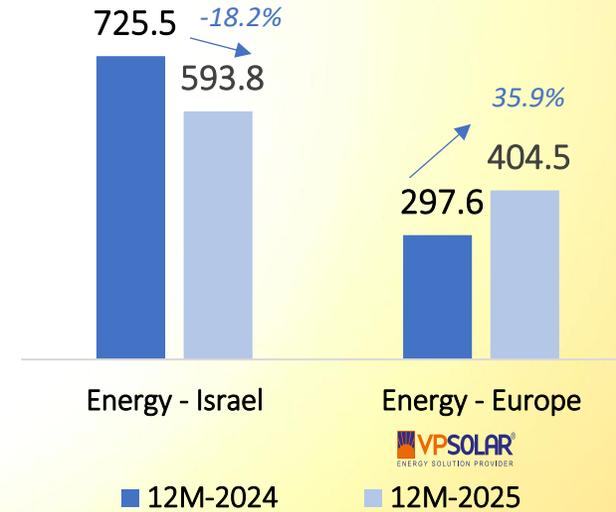
Results – Energy division

NIS in millions

Revenues Q4 2025/2024



Revenues 12M 2025/2024



Operating profit – VP Solar Q4-2025 and Q4-2024



Operating profit – VP Solar 12M-2025 and 12M-2024



Growth drivers and strengths

- Server Farms - Expanding the product mix in a way that will allow the company to offer a comprehensive solution to Data Center developers and contractors
- Storage Projects - Expectations for Significant Future Projects
- VP Solar - A Business Platform for Development in Europe



INVESTOR PRESENTATION

March 2026



TADIRAN
GROUP